



PfMP® Exam Practice Tests and Study Guide (Best Practices and Advances in Program Management)

By Ginger Levin

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Recognizing the importance of portfolio management, the Project Management Institute (PMI®) has launched a new certification entitled the Portfolio Management Professional (PfMP®). **PfMP® Exam Practice Tests and Study Guide** is the most comprehensive resource available to help you prepare for and pass the PfMP® certification exam. It provides coverage that is current with *The Standard for Portfolio Management*, Third Edition and the *PfMP® Examination Content Outline (ECO)*, 2013.

The book consists of five sections, each of which corresponds to one of the five domains described in the *ECO*. Each section includes study hints, a list of major topics that may be encountered on the exam, and 20 multiple-choice practice questions that illustrate the applicable task from the *ECO*. Each section also includes an answer sheet and answer key with the rationale for each correct answer and references to the Standard. Supporting references are also listed at the end of the book for each of the domains covered on the exam.

Written by Dr. Ginger Levin, co-author of best-selling PMP® and PgMP® study guides, the book includes two complete practice tests, each consisting of 170 questions that follow the blueprint of the actual PfMP® exam as described in the *ECO*. For example?

- 25 percent of the questions relate to Strategic Alignment
- 20 percent relate to Governance
- 25 percent relate to Portfolio Performance
- 15 percent relate to Portfolio Risk Management
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The two accompanying online tests feature a proprietary scoring algorithm to help you determine if you are Proficient, Moderately Proficient, or Below Proficient in each domain. Earning the PfMP® certification is a prestigious accomplishment. By studying this book and using the practice exams provided,

you will significantly improve your chances of passing the exam, the first time around.

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Editorial Review

About the Author

Dr. Ginger Levin is a Senior Consultant and Educator in project management. Her specialty areas are portfolio management, program management, the Project Management Office, metrics, and maturity assessments. She is certified as a PMP, PgMP and as an *OPM3* Certified Professional. She was the second person in the world to receive the PgMP. As an *OPM3* Certified Professional, she has conducted over 25 maturity assessments using the *OPM3* Product Suite tool.

Dr. Levin is also an Adjunct Professor for the University of Wisconsin-Platteville where she teaches in its M.S. in Project Management Program, for SKEMA (formerly Esc Lille) University, France, and RMIT in Melbourne, Australia in their doctoral programs in project management. In consulting, she has served as Project Manager in numerous efforts for *Fortune* 500 and public sector clients, including Genentech, Cargill, Abbott Vascular, UPS, Citibank, the Food and Drug Administration, General Electric, SAP, EADS, John Deere, Schreiber Foods, TRW, New York City Transit Authority, the U.S. Joint Forces Command, and the U.S. Department of Agriculture. Prior to her work in consulting, she held positions of increasing responsibility with the U.S. Government, including the Federal Aviation Administration, Office of Personnel Management, and the General Accounting Office.

Dr. Levin is the author of *Interpersonal Skills for Portfolio, Program, and Project Managers*, published in 2010. She is the editor of *Program Management A Life Cycle Approach* (2012). She is the co-author of *Program Management Complexity: A Competency Model* (2011), *Implementing Program Management: Forms and Templates Aligned with the Standard for Program Management Second Edition* (2008); updated in 2013, *Project Portfolio Management, Metrics for Project Management, Achieving Project Management Success with Virtual Teams, Advanced Project Management Office A Comprehensive Look at Function and Implementation, People Skills for Project Managers, Essential People Skills for Project Manager, The Business Development Capability Maturity Model, and PMP Challenge!* [now in its 6th Edition], *PMP Prep Practice Test and Study Guide* [now in its 9th Edition], *the PgMP Prep Practice Test and Study Guide* [now in its 4th Edition], and *PgMP Challenge!*.

Dr. Levin is an active volunteer with PMI, has spoken at a PMI Global Congress since 1997, and regularly presents to PMI chapters around the world. She received her doctorate in Information Systems Technology and Public Administration from The George Washington University, and received the *Outstanding Dissertation Award* for her research on large organizations.

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